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Gaylord Opryland Resort & Convention Center
Nashville, TN





www.meatconference.com



Understanding Emerging Trends, Ingredients and Nutrients in Processed Meats to Tell Your Best Brand Story.

Brooke K. Bright

Sr. Data Strategy Manager, Label Insight





www.meatconference.com

UNDERSTANDING CONSUMER DIET SHIFT SOCIAL NORMS Inform about the issue Make socially unacceptable SHIFT WHEEL Be more SELL A COMPELLING SON NEW YORK WELLING MAXIMITE AWARENESS

Minimizing Disruption

Selling a Compelling Benefit

Maximizing Awareness

Evolving Social Norms

PROTEIN PERCEPTIONS

50%

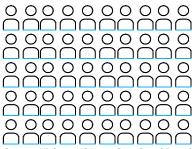
30%

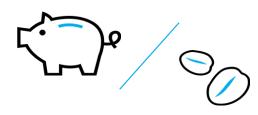
19%

of consumers say they have protein at every meal

Agree that the source of the protein does matter

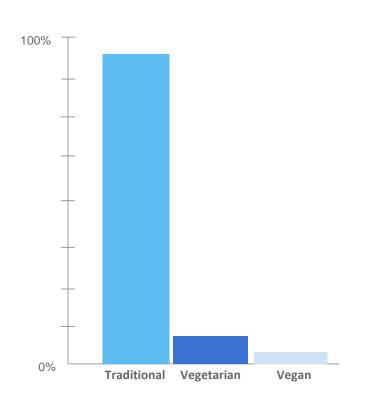
Consistently monitor daily protein intake

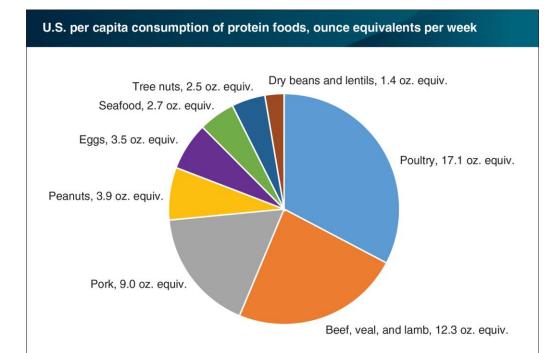




Source: Nielsen, US HomeScan Panel Protein survey, April 2017

THE U.S. DIET AND PROTEIN SOURCES





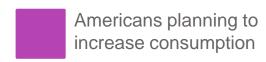
Note: oz. equiv. = ounce equivalent. One ounce of meat, poultry, or fish; ¼ cup of cooked beans; 1 egg; 1 tablespoon of peanut butter; ½ ounce of nuts or seeds is equal to 1 ounce equivalent from the Protein Foods group. Loss-adjusted food availability data are proxies for consumption.

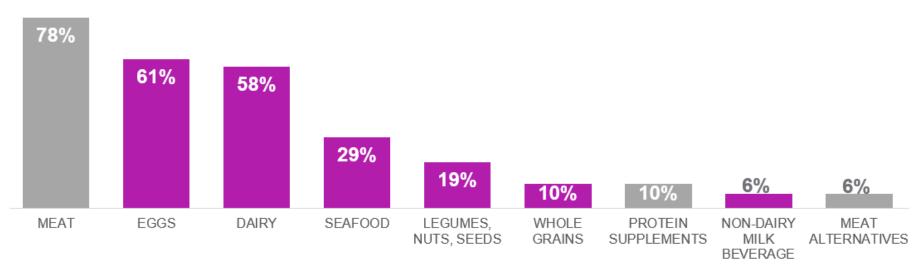
Source: USDA, Economic Research Service, Loss-Adjusted Food Availability data.

Source: USDA ERS

WHERE PROTEIN COMES FROM MATTERS

Q: WHAT ARE THE PRIMARY SOURCES OF PROTEIN IN YOUR/YOUR HOUSEHOLD'S DIET? SELECT UP TO 3

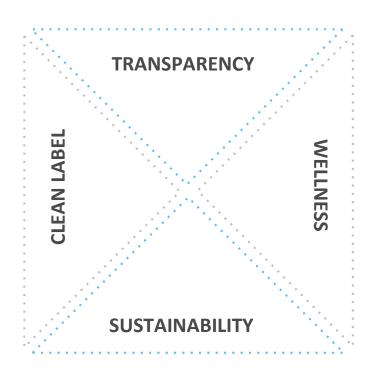




Source: Nielsen, US Homescan Panel Protein survey, April 2017

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THE PRODUCTS WE BUY ARE MORE THAN JUST FOOD AND GOODS



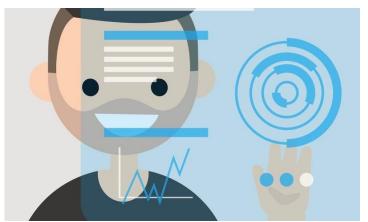


TOP CONSUMER DRIVERS

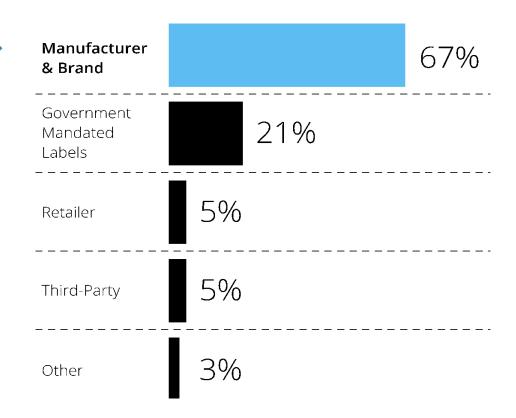


THE WHY BEHIND THE BUY - TRANSPARENCY

PRODUCT TRANSPARENCY SHOULD BE PROVIDED BY:



Source: Label Insight, Transparency Study



THE DEMAND FOR PRODUCT TRANSPARENCY

Consumers are looking for product transparency. However, only 12% consider brands a trusted source.

67%

HAVE DIFFICULTY DETERMINING IF A PRODUCT MEETS THEIR NEEDS.



According to the 2016 Solving Transparency Study.

39%

WOULD SWITCH BRANDS OVER PRODUCT TRANSPARENCY.



According to the 2016 Solving Transparency Study.

TRANSPARENCY IS A BOARDROOM DISCUSSION



"I've always believed consumers have a right to know what's in their food. The single most important ingredient in the recipe for success is transparency because transparency builds trust."

- Denise Morrison, CEO Campbell's Co.





"Transparency leads to trust, which is the basis for prosperity."

- Paul Polman, CEO Unilever

"We believe that it's our role, it's our responsibility. We believe that it's what our customers want us to do. It's what we believe the world wants us to do. We actually believe we're entering into

a new era of trust and transparency.
When that light gets shined on Walmart,
we want you to feel good about what
you see."

- Doug McMillon, CEO Walmart

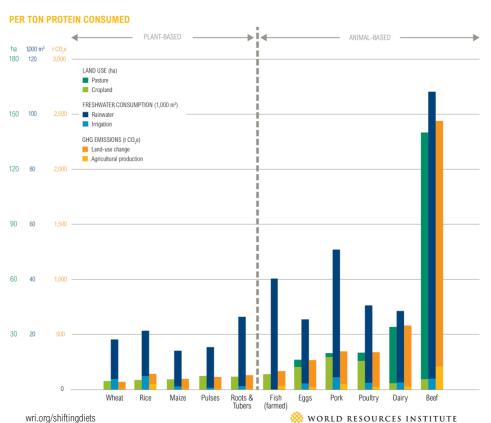




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THE WHY BEHIND THE BUY - SUSTAINABILITY

Animal-Based Foods Are More Resource-Intensive than Plant-Based Foods



Sustainability is particularly important in the meat industry, as the resources required to produce such products are high including

- Land Use
- Freshwater Consumption
- GHG Emissions

THE SUSTAINABILITY ROI



Consumers are becoming more and more **aware** of the **environmental impact** of food & beverage products, with an emphasis on **animal based** protein.

37% of consumers consider whether a product is produced
 using sustainable methods when they makepurchasing decisions.

According to the 2016 Solving Transparency Study.

There's good news - sustainable food practices **encourage brand loyalty** across the total store.

SUSTAINABILITY IS GROWING

F&B Growth VS Year Ago

11.4%

10.8%

4.2%

3.9%

3.2%

2.5%

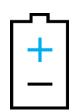
Sustainable

Business Practices Production Methods Animal Welfare Sustainable Fishing

Packaging

Material

Farming







SUSTAINABILITY IS GROWING

F&B Growth VS Year Ago 11.4%

10.8%

4.2%

3.9%

3.2%

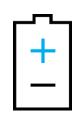
2.5%

Sustainable **Farming**

Business **Practices**

Production Methods

Animal Welfare Sustainable **Fishing**



Packaging Material

Presence in **Processed Meats**

0.42%

0.13%

0.24%

8.44%

41.82%

4.97%

Top Attributes

Sust. Farming **EU Org Farming** **B** Corporation Fair Trade **Fthical**

Renewable Energy Water Footprint Carbon Footprint

Farm Raised Vegetarian Fed Humane Grass Fed Free Range Pasture Raised

Wild Caught Farmed Seafood Sustainable MSC Certified Sust. Fishing Dolphin Safe

Recyclable Rec. Packaging % Post Cons. Less Packaging Sust. Packaging

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Source: Nielsen Product Insider, powered by Label Insight

UTILIZING 3RD PARTY CERTIFICATIONS TO TELL YOUR SUSTAINABILITY STORY

- 3rd certification means an independent organization has reviewed the manufacturing process of a product and has independently determined that the final product complies with specific standards.
- A <u>recent study</u> by the MSC showed that while 57% of the seafood buyers surveyed trusted ecolabels, only 37% trust a brand's own promise on its packaging.
- Certifications breed transparency and trust.

- 1 Gluten Free 4%
- 2 Kosher 4%
- 3 Sustainable 3%
- 4 Organic 2%
- 5 Humane 1%

Presence in Processed Meats

ALTERNATIVE SUSTAINABILITY



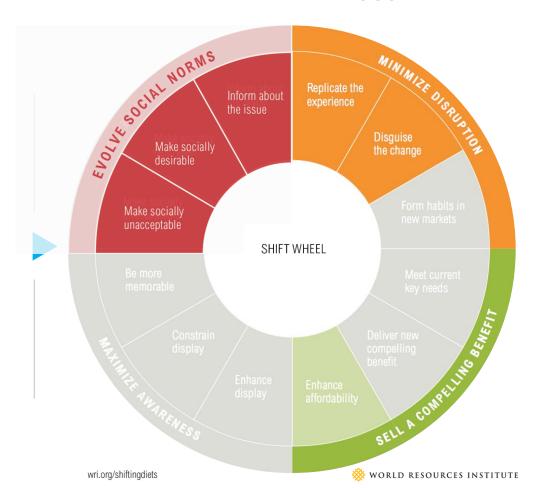
of consumers agree that it's important to get the right dietary balance of both animal and plant foods



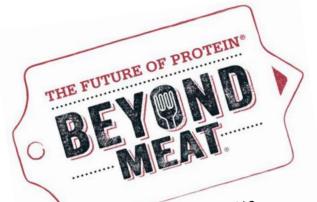
14.7%

of Food & Beverage \$s come from products that meet a Plant Based Diet, up 0.4pts from YAGO

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SUSTAINABLE PROTEIN INNOVATION



Why do you need an animal to
Why do you need an animal to
create meat? Why can't you build
meat directly from plants? It turns
meat directly from plants in
out, you can! The ingredients in
out, you can! The ingredients in
Beyond Meat include soy protein,
pea protein, and carrot fiber.

Maastricht University

ne production of meat through tissue culture could have immense effects in reducing the environmental impact of our agriculture system, minimizing threats to public health, addressing issues of animal welfare, and providing food security. Cultured Meat represents the crucial first step in finding a sustainable alternative to meat production.

IMPOSS/R/F

Investigating the molecular basis of food We choose affect our planet and our bodies.

We discovering healthy, sustainable new meat we crave - directly from plants.

Investigating the molecular basis of food we choose affect our planet and ow the foods ingredients from plants.

SUSTAINABLE FOOD WASTE INNOVATION AND EMERGING SHIFTS

Animal by-products have historically been routed to pet food manufacturers, reducing food waste and impact.

However, recent trends show an emerging market which threatens this practice.

It may depend on how they are marketed as ingredients — to pet food companies as well as to consumers.

1% 8% **19% MEAT IS 1ST** ANIMAL BY-**TOTAL PRODUCT FREE** DOG FOOD **INGREDIENT** 29% of total 46% of total pet food pet food products products

52 WEEK DOLLAR GROWTH

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THE WHY BEHIND THE BUY - CLEAN LABEL

AVERAGE AMERICAN SHOPPING BEHAVIORS



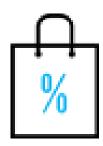
1/2

of all trips include a Clean Label product



15%

of all dollars are spent on Clean Label products



24%

of Clean Label products are purchased on deal



vs YA



vs YA



WHAT IS CLEAN LABEL?

It is troublesome to outright define Clean Label. However, understanding the variety of macro issues consumers are using to personalize their criteria, and helping the consumer to organize the myriad of product attributes associated to each issue is key.

Convention	onal Free From	Clean	Simple	Sustainable
	Art. Colors Art. Flavors Art. Preservatives Art. Sweeteners Hormones Antibiotics	Industry "No, No" Ingredient Lists	Recognizable ingredients Less than 10 ingredients	Non-GMO USDA Organic Sustainable Fair Trade Humane

CLEAN LABEL TRADITIONAL TRENDS

F&B Sales -1.2% +0.6% +2.1% +0.7% +7.2% Growth vs YA **CONVENTIONAL NO ARTIFICIALS CLEAN** SIMPLE <10 **SUSTAINABLE** 25% 1% 30% 26% 18% % of Meat Products

THE WHY BEHIND THE BUY - WELLNESS

CONSUMERS WANT TO MAKE INFORMED BUYING DECISIONS TO IMRPOVE WELLNESS



of consumers believe ingredients are an important **consideration** in the products they buy

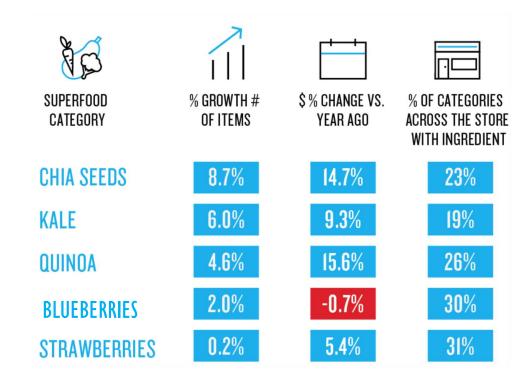


of consumers review the ingredient declaration to **ensure** the product meets their dietary **needs**.

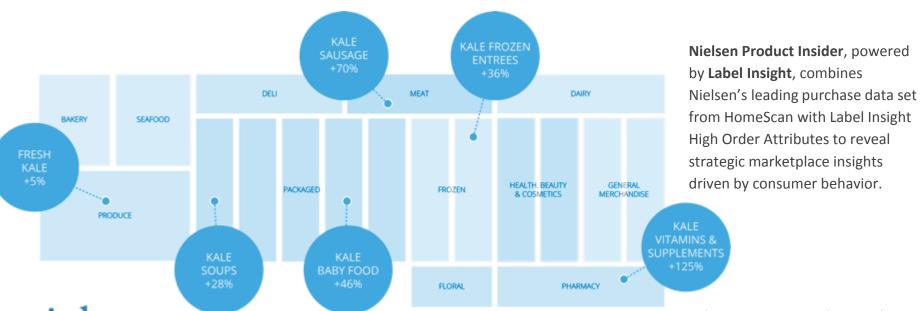




GROWTH OF SUPERFOOD INGREDIENTS ACROSS THE STORE



STOREWIDE KALE TRENDS



KALE INGREDIENTS: DOLLAR GROWTH VS YEAR AGO

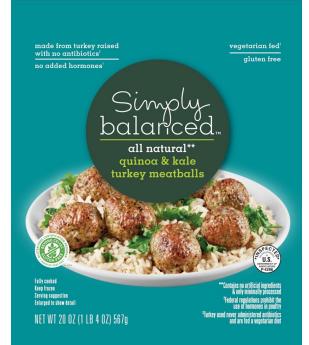
Source: Nielsen Product Insider, powered by Label Insight

Products containing Kale ingredients grew sales by 13% year over year across the store.

KALE IN MEAT







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BEYOND KALE

GRAINS





100% PATTIES NATURAL

USDA

Step 3

ANCIENT GRAINS IN MEAT BASED FROZEN MEALS

Health Benefits

- Nutrient Rich
- Improving Digestion
- Boosting Immunity
- Heart Health
- Reduce Inflammation

of frozen meals contain a source of ancient grains













#5 Millet

Quinoa

PROTEIN & NUTRITIONAL WELLNESS

12%

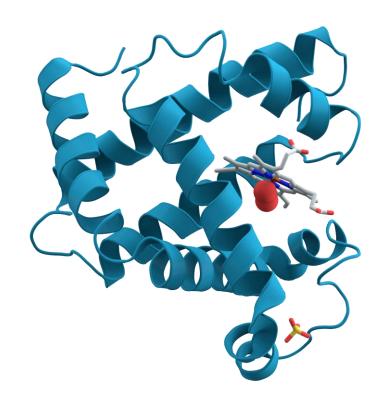
OF PROTEIN

6%

COMPARATIVE PROTEIN CLAIM

4%

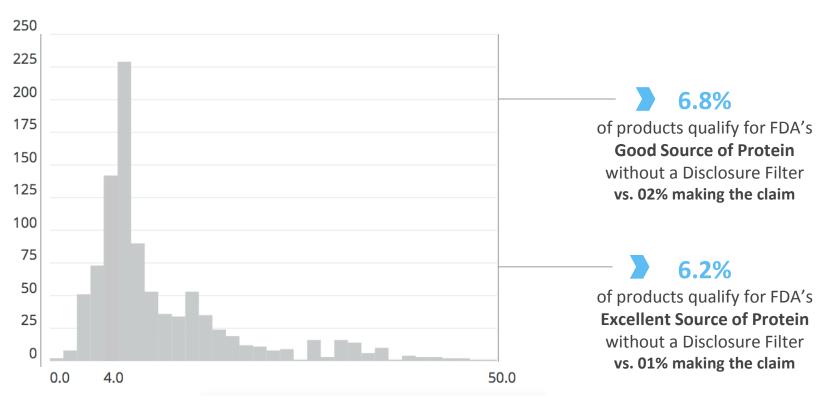
GOOD SOURCE OF PROTEIN



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PROTEIN & NUTRITIONAL WELLNESS

Protein per RACC in Bacon, Sausages & Ribs



Source: Label Insight



PATH TO PURCHASE

PURPOSE

BUILT

ATTRIBUTES

EMPOWER

CUSTOMERS

G Non-GMO

Organic

GF Gluten Free

K Kosher

S No Added Sugar

Vegan

Nutrient Dense

Minimally Processed

\$1.25

NEW!

\$1.25

32.5 / OZ

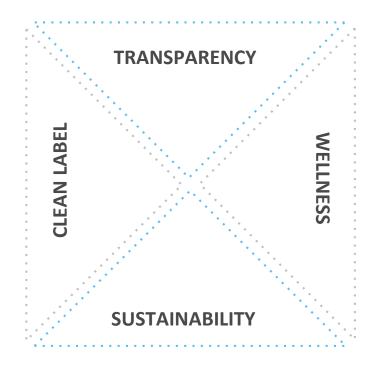
O ORGANIC

S NO ADDED SUGAR

SHELF TAGS
DELIVER
PRODUCT
TRANSPARENCY
IN STORES



CONCLUSION



TOP CONSUMER DRIVERS

• Minimizing Disruption

Selling a Compelling Benefit

Maximizing Awareness

Evolving Social Norms











Questions?



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